# OFFICE OF TELECOMMUNICATIONS MANAGEMENT WASHINGTON, D.C. 20504

Date: June 30, 1970

Subject: Dr. Whitehead's visit with Staff

70: Mr. Ralph Clark (Absent)

Mr. John O'Malley

Mr. Lee Fishkin

Mr. J. R. O'Connell

Mr. Will Dean

Mr. George Stelzenmuller

Mr. L. R. Raish

Mr. Richard Gould

Mr. Jack Cole

Mr. Don Jansky

Mr. Dave Hall

Mr. Charles Culpepper

Mr. Arthur Cooke

Mr. Henry Jones

Mr. Charles Lathey

Mr. Dalton Ward

Mr. Lyman Hailey

Mr. Chester Kirkevold

Dr. Whitehead will meet with those indicated Thursday, July 2, in Room 742 between the hours of 1 P.M. and 2 P.M. to get acquainted.

After the general staff meeting, Dr. Whitehead would like to meet with the following members of the staff concerning their current activities:

Messrs. Gould, Cole and O'Malley from 2 - 2:30 P. M.

Messrs. Hall, Cooke, Culpepper and Jones from 2:30 - 3 P.M.

Messrs. Lathey and Ward from 3 - 3:30 P. M.

Messrs. Dean, Hailey, Jansky, Kirkevold, Raish and Stelzenmuller from 3:30 - 4:30 p.m.

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W. E. Plummer

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4/26/70

OFFICE OF TELECOMMUNICATIONS POLICY

AND

THE RADIO FREQUENCY SPECTRUM

### RADIO FREQUENCY SPECTRUM -

SUMMATION OF FREQUENCIES WHICH SUPPORT

THE TRANSMISSION AND RECEPTION OF RADIO

SIGNALS. (COMMUNICATIONS, NAVIGATION,

IDENTIFICATION, RADAR -- MISSILE CONTROL,

SURVEILLANCE, DETECTION).

#### WHY SPECTRUM EMPHASIS?

- o Limited & Highly Contested Natural Resource.
- o Common Denominator of All C-E.
- o Government Dependence -

National Defense, Safety of Life & Property,
Resource Management, Advancement of Science
& Technology, Mobilization Preparedness.

o A Key For Telecom Policy Making.

### SPECTRUM MANAGEMENT -- A BASIS FOR TELECOM POLICY

- o R. F. Spectrum is a Technological Base For Most Telecom Systems.
- o All Telecom Systems Affected By Efficiency of Spectrum Use.
- o Basically a Conflict Resolution Process.
- o Dictates Periodic Review of Effectiveness of Telecom Systems.
- o Basis for Weighing Costs & Effectiveness of Telecom Options.
- o Vehicle for Technological Change in Evolutionary Fashion.

### EXTENT OF GOVERNMENT USE -

124,077 Authorizations

12,320 Frequencies

4-6,000 Changes Per Month

> \$ 50 B Depreciated Value

> 50 % C-E Industry Output

\$12.71 B in 1969

### REGULATION -

- o <u>International</u> (ITU) (137 Member Nations)
- o National (Communications Act of 1934)
  - FCC regulate interstate and foreign commerce in communication by wire and radio; assign radio frequencies
  - president (305) assign radio frequencies to Government stations and classes of stations.

(606) - Wartime Powers.

o E.O. 10995 - assign radio frequencies to Government agencies; ensure good management.

### RESPONSIBILITIES OF OTP --

- o Policy Guidance and Direction.
- o Administer the Resource.
- o Support for International Negotiations.

#### NEEDS --

- to develop Executive Branch policy on the use and management of the radio frequency spectrum by Government and non-Government users taking into account technical, social and economic aspects and to conduct analyses in support of the formulation of such policy.
- to develop and promulgate policies and procedures applicable to Government agencies on the acquisition and use of radio frequency resources.
- to maintain cognizance of Government frequency requirements to facilitate:
  - (1) the assignment, amendment, modification or revocation of frequency authorizations to individual agencies.
  - (2) the division of radio frequency resources between Government and non-Government users.
  - (3) the development of United States positions for international conferences involving radio frequency matters.
  - (4) the availability of a development plan designed to accommodate changing needs, under both peacetime and mobilization conditions.

- to analyze the actual use of frequencies by Government agencies and determine whether such frequencies are still required and effectively used.
- to ensure Government compliance with the performance criteria necessary to good spectrum management.
- to provide policy guidance and direction within the Executive Branch with respect to:
  - (1) research and analysis in the areas of radio propagation, radio systems characteristics, and operating techniques leading to improved utilization of the radio frequency spectrum.
  - (2) the development and operation of the National Electromagnetic Compatibility Analysis Facility (NECAF).
  - (3) the administrative, technical and ADP support required by the Interdepartment Radio Advisory Committee (IRAC).

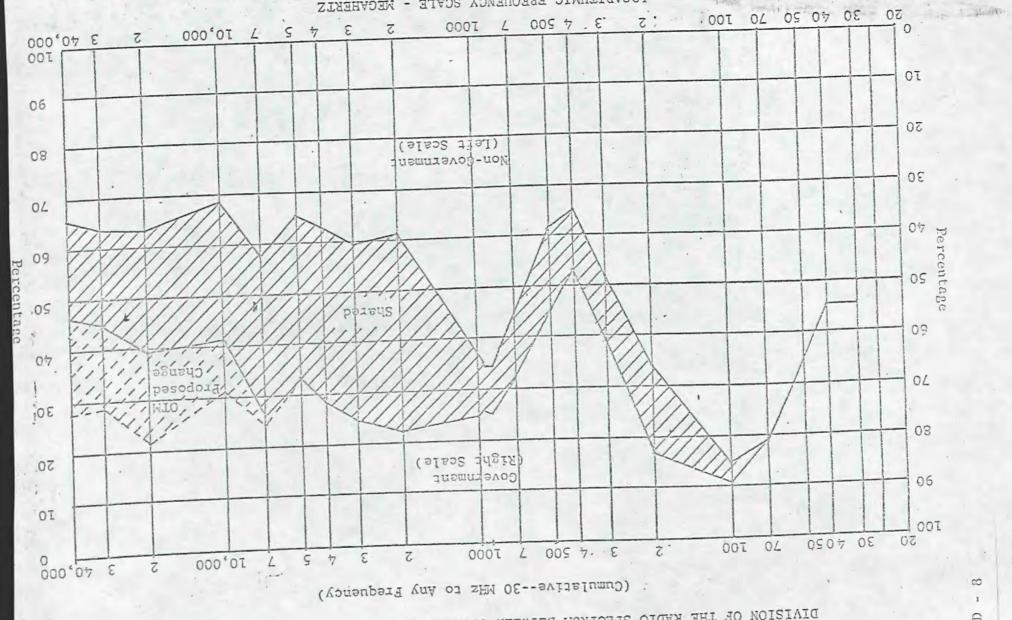
#### CURRENT MAJOR TASKS --

#### MEET UNSATISFIED SPECTRUM REQUIREMENTS.

o FY 1955 - 16,700 Assignment Actions ) New needs constantly arising -) APOLLO, Direct Broadcasting, GOES,
FY 1969 - 51,794 Assignment Actions ) Defense, Environment Control.
(30% over FY 1968)

FY 1970 - 60,500 Assignment Actions

- o Policy Guidance and Direction
  - National Objectives
  - Manual
  - Resolve Issues
- o National Table of Frequency Allocations
- o Mobilization Planning
- o International Registration

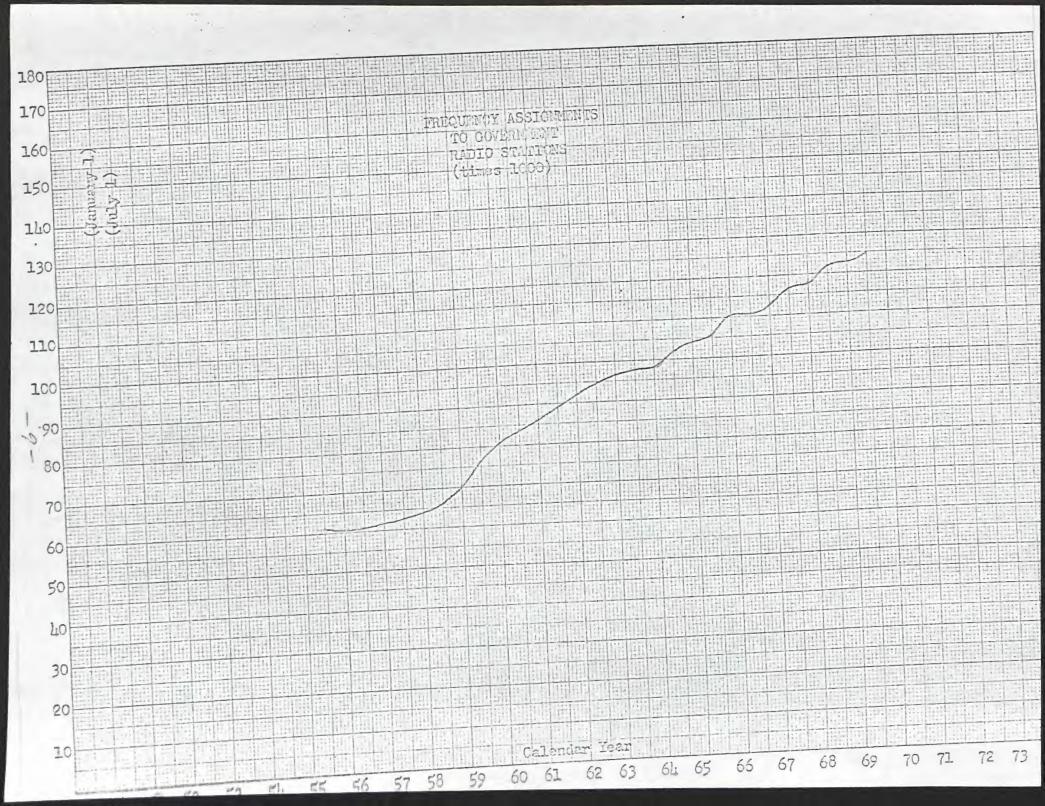


DIAISION OF THE RADIO SPECTRUM BETWEEN COVERNMENT AND NON-COVERNMENT - 1969

### SELECTED GOVERNMENT FREQUENCY ASSIGNMENT DATA

(As of January 1, 1970)

	Discrete	Freq. Assi	gnments	
Department or Agency	Freq. *	Number	% <u>I</u>	Rank
	200	7,213	5.81	6
Agriculture	289	24,417	19.78	2
Air Force	4,693	1		
Architect of the Capitol		18,826	15.17	4
Army	3,279	2,400	1.93	9
Atomic Energy Commission		(7,523)	(6.06)	
Coast Guard-DOT	(756) 537	3,223	2.60	8
Commerce		(17,618)	(14.20)	
Federal Aviation Administration-DOT	(1,454)	1,247	1.01	10
Federal Communications Commission	9	32	.03	
Federal Reserve System	18	58	.05	
General Services Administration		252	.20	
Health, Education & Welfare	78	1		
Housing & Urban Development	1 016	7,878	6.35	5
Interior	1,016	23	.02	
International Boundary & Water Comm.	12	590	.48	
Joint Assignments	271	6,975	5.62	7
Justice	401	1	3.02	
Library of Congress	. 1	952	.77	
National Aeronautics & Space Admin.	373	92	.07	
National Science Foundation	51	21,371	17.22	3
Navy	3,821	7	1,111	
Office of Economic Opportunity	1	180	.15	
Post Office	43	20	.02	
Smithsonian Institution	17	68	.05	
State	59	542	.44	
Tennessee Valley Authority	123	(154)		
Transportation (other than CG & FAA)	(62)		20.39	1
" -Total	2,272	25,295	.89	11
Treasury	170	1,101	.03	
U. S. Capitol Police	2		.82	12
United States Information Agency	363	1,023	.15	
Veterans Administration	50	191 96	.08	
Other	85	90	.00	
	10 220	124,077		
Totals (do not * column)	12,320	124,011	52.08	
Military Services			20.39	
Transportation			72.47	
Total		12		
Distribution with Frequency				
Below 2,505 kHz	761	5,971		
2,505 to 24,990 kHz	5,083	36,251		
24,990 kHz to 162 MHz	2,143	19,803		
162 to 174 MHz	612	20,464		
	1,697	15,969		
174 to 420 MHz	2,024	25,619	20.6	
420 MHz and above	_,			-



### HOW IS SPECTRUM USED?

- o 5-year review program instituted. (1968 45,000 assignments reviewed -- updated or deleted; 26 MHz to FCC; 35,000 reviewed in FY 70).
- o Federal Government Usage Program -
  4-30 MHz (30,000 reports/quarter).

  VHF) Under development -- 5-year effort.

  UHF)
- o Inspection Program
- o Future -- Trends, \$ in detail.

### MODERN MANAGEMENT METHODS

o Computer Support (NRAC)

Data Handling (∞600,000 line entries, €40 data elements per line entry).

Models for Frequency Selection.

Quick Reaction Capability (Civil Disturbances -- 50 major cities).

- o Data Communications -- Agency to agency, remote access.
- o Efficiency Analysis -- Best methods, new techniques.

### IMPROVED ENGINEERING -- National and Local

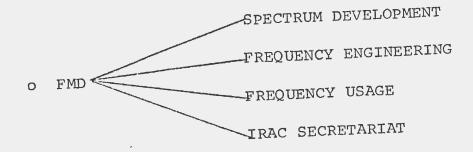
- o JTAC -- OTM instigated, 4 years, 200 experts, \$2M.

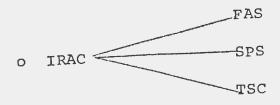
  "SPECTRUM ENGINEERING THE KEY TO PROGRESS."
- o Presidential Task Force -- Engineer vice Block Allocations.
- o Improved Standards -- TSC, EIA.
- o Analytical Capability -- NECAF
- o Monitoring Tool
- o Local Engineering
- o Better Data Base

### ADVANCEMENTS IN STATE OF ART

- o Frequency Support for Advancements in Space
  Technology -- COMSATS, ERS, GOES, Direct
  Broadcasting, Radio Astronomy, Research.
- o WARC June 1971 -- 137 Countries.
- o Value Indexes -- technical/economic/social NAE.
- o Figures of Merit -- JTAC.
- o Side Effects -- ERMAC.

### SUPPORT STRUCTURE -





- o FMAC
- o ERMAC
- o CCIR

## CONTRACT SUPPORT -

### o Current -

-Usage Information Handling Tec SACHS/FREEMAN	hniques/NE \$88,970	CAF (FY 69/70)
-Spectrum Monitoring S.R.I.	\$102,755	(FY 70)
-Economic & Social Values NAE	\$75,000	(FY 70)
-ADP Development H R B - SINGER	\$101,000	(FY 70)
-Maritime Satellite Requiremen	\$5,000	(FY 70)
-RIPP NASA/ITS	\$500,000	(FY 69)
-Standards MELPAR	\$7 <b>4,</b> 895	(FY 69)
-Orbital Spectrum Studies G.E.	\$76 <b>,</b> 373	(FY 69)

CONTRACT SUPPORT -

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FY	71 proposed -		40.00TZ)
_	Improved Computer (ADP) Support.		(200K)
	Improved Spectrum Development		
	(a) Ensure Modern Technology Employed (Standards).	)	
	(b) Control of Electronic Pollution (Noise).	)	(150K)
	<pre>(c) Experiment in Spectrum Manage- ment Alternatives</pre>	)	
-	Improved Management Techniques		
	(a) Implement Monitoring Capability (Enforcement)	)	(150K)
	(b) Better Management Tools (Graphic Display Techniques).	c ) )	
			\$500K
IN.	\$960K		

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#### MAJOR PROBLEMS -

- o Lack of Appreciation High Levels
- o Plan Ahead -

Space WARC

Priorities

Next Decade in R.F. Spectrum

o More Engineering Consultants
Contract Studies

Analysis Capability

Better Data Base

Alternate Means

Standards

Conservation

Pollution

Side Effects

- o Economic/Social Values
- o Long Range Solution Re Personnel Support

Interdisciplinary

Graduate Schools

(Engineering/Law/Sociology/Economics)

NEED - More Muscle and More Brains

#### SELECTED GOVERNMENT FREQUENCY ASSIGNMENT DATA

(As of January 1, 1970)

Department or Agency	Discrete	Freq. Ass	signments	S	
	Freq. *	Number	%	Rank	C-E Applications
Agriculture	289	7,213	5.81	6	National forest management and fire fighting, insect and disease control, soil conservation.
Air Force	4,693	24,417	19.78	2	National defense (communications, surveillance, missile control, navigation, etc.,).
Architect of the Capitol	1	1			Facility security.
Army	3,279	18,826	15.17	4	National defense (communications, surveillance, missile control, navigation, etc.,).
Atomic Energy Commission	807	2,400	1.93	. 9	Development, testing, "readiness to test."
Coast Guard (DOT)	(756)	(7,523)	(6.06)		Marine safety, oceanography, law enforcement, military readiness.
Commerce	537	3,223	2.60	8	Weather Bureau (radar, satellites), radio research, Coast & Geodetic Survey, National Bureau of Standards.
Federal Aviation Administration (DOT)	(1,454)	(17,618)	(14.20)		Aviation safety and control.
Federal Communications Commission	23	1,247	1.01	10	Monitoring support and enforcement.

Department or Agency	Discrete	Freq. Assignments		S	
	Freq. *	Number	%	Rank	C-E Applications
Federal Reserve System	9	32	.03		Facility security.
General Services Administration	18	58	.05		Facility security.
Health, Education & Welfare	78	252	.20		Remote H.F. Alaska, research, facility security.
Housing & Urban Development	1	1			Facility security.
Interior	1,016	7,878	6.35	5	Land and wildlife management, law enforcement, civil communications (Trust Territories), irrigation & power projects (Bonneville).
International Boundary & Water Comm.	12 '	23	.02		Hydrological conservation and facility security.
Joint Assignments	271	590	.48		
Justice	401	6,975	5.62	7	Law enforcement.
Library of Congress	1	1			Facility security.
National Aeronautics & Space Admin.	373	952	.77		Security, safety, communications, telemetry, ranging and tracking, navigation support, research.
National Science Foundation	51	92	.07		Research

Department or Agency	Discrete	Freq. As			
	Freq. *	Number	%	Rank	C-E Applications
Navy	3,821	21,371	17.22	3	National defense (communications, surveillance, missile control, navigation, etc.,).
Office of Economic Opportunity	1	7			Facility security.
Post Office	43	180	.15		Facility security, law enforcement.
Smithsonian Institution	17	20	.02		Facility security.
State	59	68	.05		Embassy radio - D. C. area.
Tennessee Valley Authority	123	542	. 44		Telemetering, facility management and security.
Transportation (other than CG & FAA) " -Total	(62) 2,272	(154) 25,295	(.12) 20.39	. 1	Research, road construction, high speed train.
Treasury	170	1,101	.89	11	Law enforcement, secret service, facility security.
U. S. Capitol Police	2	2			Facility security.
United States Information Agency	363	1,023	.82	12 .	High frequency broadcast.
Veterans Administration	50	191	.15		Facility security.
Other	85	96	.08		
Totals (do not * column)	12,320	124,077			

#### EXECUTIVE OFFICE OF THE PRESIDENT OFFICE OF TELECOMMUNICATIONS POLICY FREQUENCY MANAGEMENT DIRECTORATE

### ORGANIZATIONAL LOCATION OF AGENCY FREQUENCY MANAGEMENT ACTIVITY

Department or Agency & Organization	<u>Official</u>	Telephone
AGRICULTURE, Department of - Secretary  1. Departmental Administration - Director, Plant & Operations	Honorable C lifford M. Hardin Elmer Mostow *	111-3631
<ol> <li>Rural Development &amp; Conservation - Assistant Secretary</li> <li>Forest Service - Chief</li> <li>Communications &amp; Electronics Branch</li> </ol>	Edward P. Cliff W. B. Morton #%	1234-203
ATOMIC ENERGY COMMISSION - Chairman  1. General Manager  2. Operations - Assistant General Manager  3. Division of Construction - Director  4. Logistics - Assistant Director  5. Staff Communications Branch	Dr. Glenn T. Seaborg R. E. Hollingsworth John A. Erlewine John A. Derry* D. R. Swindle N. M. Snell G. E. Dodrill #	119-5601 119-3157 119-3047 119-3046
COMMERCE, Department of - Secretary  1. Science & Technology - Assistant Secretary  2. Office of Telecommunications - Director  3. Radio Frequency Management - Director	Honorable Maurice H. Stans Honorable (Dr.) Myron Tribus Dr. John M. Richardson James E. Ogle # W. J. Van Winegarden %	189-2113 189-3111 189-5171 189-5446 189-5446

- Notes: \* Designated as Policy Liaison with OTM
  - # IRAC Representative + IRAC Liaison

  - % IRAC Emergency Supplemental Group
  - Member MCEB
  - \$ Member JFP (MCEB)

- 2 -		
DEFENSE, Department of - Secretary  1. Administration - Assistant Secretary  2. Installations & Logistics - Assistant Secretary  3. Supply & Services - Deputy Assistant Secretary  4. Directorate for Telecommunications Policy - Director	Honorable Melvin R. Laird Honorable Robert F. Froehlke Honorable Barry J. Shillito  LG Harold W. Grant, USAF (Ret)*	11-55261 11-78225 11-55254 11-71368 11-44671
<ol> <li>Joint Chiefs of Staff - Chairman</li> <li>Military Communications-Electronics Board - Chairman</li> <li>J-6 (Communications-Electronics) - Director</li> <li>Joint Frequency Panel (JFP) - Chairman</li> </ol>	Adm Thomas H. Moorer, USN LG Richard P. Klocko, USAF MG A. T. Shtogren, USAF Col. John Ledding, J-6	11-79121 11-43115 11-71998 11-75104
1. Defense Research & Engineering - Director	Dr. John S. Foster, Jr. Dr. Gardner L. Tucker Herbert D. Benington	11-79111 11-57345 11-57245
ARMY, Department of - Secretary  1. Chief of Staff  2. Deputy Chief of Staff for Military Operations  3. Assistant Chief of Staff, Communications-Electronics  4. Frequency Management Directorate - Director  Deputy Director  Spel Asst for FM	Honorable Stanley R. Resor Gen W. C. Westmoreland, USA LG Bruce Palmer, Jr., USA MG George E. Pickett, USA Col. Thomas W. Doeppner, USA A. R. Rasmussen # %	11-53211 11-52077 11-54371 11-56604 11-52903 11-52903 11-53115
NAVY, Department of - Secretary  1. Chief of Naval Operations  2. Assistant Chief of Naval Operations	Honorable John H. Chafee Adm Zumwalt, USN	11-53131 11-56007
(Communications & Cryptology)  3. Assistant for Radio Frequency & Electromagnetic Compatibility	R Adm F. J. Fitspatrick, USN Capt Dale Brumbaugh, USN # V. G. Stingley \$ J. McDonald %	11-57284 11-77222 11-77222 11-60882
AIR FORCE, Department of - Secretary  1. Chief of Staff  2. Program & Resources - Deputy Chief of Staff  3. Command Control & Communications - Director  4. Frequency Management Group - Chief	Honorable Robert C. Seamans, Jr. Gen John P. Ryan, USAF LG G. S. Boylan, Jr., USAF MG Gordon T. Gould, USAF *@ Robert H. Simmons #	11-77376 11-79225 11-55226 11-56324 11-69383 11-69383 11-69269

Defense Commissioner  1. Chief Engineer  2. ACE & Chief, Frequency Allocation & Treaty Division	Honorable Dean Burch Honorable Robert Wells William H. Watkins S. M. Myers +% W. R. Torak % Wilkes %	9-632-6336 9-632- 9-632-7060 9-632-7025 9-632-7025 9-632-7025
GENERAL SERVICES ADMINISTRATION - Administrator  1. Transportation & Communications Service - Commissioner  2. Transportation & Communications - Deputy Commissioner  3. Utilities & Communications Management - Assistant Commissioner  4.	Honorable Robert L. Kurzig Robert M. O'Mahony Elmer D. Jones H. H. Merkel	183-4312 183-5246 183-2178 183-5335 183-5185
HEALTH, EDUCATION & WELFARE, Department of - Secretary  1. 2. 3. 4.	Honorable Elliot L. Richardson Paul A. Miller +	13-27953
HOUSING & URBAN DEVELOPMENT, Department of - Secretary  1. 2. 3.	Honorable George W. Romney	
Li.	R. Althaus +	9-755-5123
INTERIOR. Department of - Secretary  1. Administration - Assistant Secretary  2. Office of Management Operations - Director	Honorable Walter J. Hickel	183-6704
3. Telecommunications Staff Office - Chief	S. L. Windes *#%	183-6758
JUSTICE, Department of - Attorney General  1. Executive Assistant to The Attorney General  2. Federal Bureau of Investigation - Director	Honorable John N. Mitchell Sol Lindenbaum * Honorable J. Edgar Hoover	187-2101
3. Laboratory Division - Assistant Director 4. Radio Engineering Section	Ivan W. Conrad E. J. Landreville #%	175-776 175-726

LABOR, Department of - Secretary	Honorable James D. Hodgson	
2.	Albert C. Lockmuller +	110-4584
NATIONAL AERONAUTICS & SPACE ADMINISTRATION - Administrator  1. Deputy Administrator	Honorable (Dr) Thomas O. Paine	128-21271
2. Associate Deputy Administrator 3. Associate Administrator for Tracking & Data Acquisition 4. Operations, Communications and ADP - Director	Willis H. Shapley * G. M. Truszynski	13-24715
5. Communications & Frequency Management Section - Chief	H. R. Brockett Paul A. Price J. B. McElroy #	13-20131 13-20131
NATIONAL SCIENCE FOUNDATION - Director 1.	Dr. William D. McElroy Dr. E. H. Hurlburt+	9-632-4188
OFFICE OF ECONOMIC OPPORTUNITY-Director  1. Telecommunications Division, Chief	Honorable Nicholas Bromfeld R. W. Mackey+	179-3350
PEACE CORPS - Director 1.	Joseph H. Blatchford Tedson J. Meyers +	
POST OFFICE DEPARTMENT - Postmaster General	Honorable Winton M. Blount	
2.	John E. Lloyd+	177-7685
SMITHSONIAN INSTITUTION  1.	.R. S. Minnich +	144-5658
STATE, Department of - Secretary  1. Political Affairs - Under Secretary of State	Honorable William P. Rogers Honorable U. Alexis Johnson	632-9630 632-2471
2. Administration - Deputy Under Secretary 3. Communications - Deputy Assistant Secretary	William Goodman * Jacaruso	632-9251 632 <b>-1</b> 000
1. Economic Affairs - Deputy Under Secretary of State 2 Assistant Secretary 3. Transportation & Telecommunications - Dep. Asst. Secy. 4. Office of Telecommunications - Director	Honorable Nathaniel Samuels Honorable Phillip Trezise Bertram Rein William K. Miller Gordon Huffcutt #	632-1498 632-2592 632-2631

TRANSPORTATION, Department of - Secretary  L. Research and Technology Assistant Secretary	Honorable John A. Volpe	
2. Telecommunications Policy - Director	Richard L. Beam	13-33855
FEDERAL AVIATION ADMINISTRATION - Administrator  1. Development - Associate Administrator	Honorable John H. Shaffer	13-25111 13-25444
2. Systems Research & Development Service - Director 3. Frequency Management Division - Chief	John A. Weber William B. Hawthorne # C. H. Stadler %	13-27001 13-27068 13-27087
U. S. COAST GUARD - Commandent 1. Office of Public & International Affairs 2. Telecommunications Liaison Division - Chief	Adm Willard J. Smith R Adm R. Y. Edwards Joe L. Stewart # W. A. Pappas %	13-35148
TREASURY, Department of - Secretary  1. Administration - Assistant Secretary  2. Office of Radio Frequency Management - Director	Honorable David M. Kennedy Honorable A. E. Weatherbee * Harold R. Patterson # 7 R. O. Myers %	184-8011
U. S. CAPITOL POLICE		0:005 01:50
	Zeke Johnson+	9-225-2456
UNITED STATES INFORMATION AGENCY - Director  1. Broadcasting Service - Director	Honorable Frank Shakespeare, Jr. Honorable	9-632-4906
2. Engineering Manager 3. Frequency Division	Edgar T. Martin * George Jacobs #	9-755-4778 9-755-4711
VETERANS ADMINISTRATION		
2.	C. C. Noble +	148-5125

### EXECUTIVE OFFICE OF THE PRESIDENT OFFICE OF EMERGENCY PREPAREDNESS

FREQUENCY MANAGEMENT ADVISORY COUNCIL- Chair-W. E. Plummer 395-5180 Exec. SecyP. F. Siling 395-5174  ELECTROMAGNETIC RADIATION MANAGEMENT ADVISORY COUNCIL Chair-W. E. Plummer 395-5180 Exec. SecyP.F. Siling 395-5174	DIRECTOR OF TELECOMMUNICATIONS MANAGEMENT W.E.Plummer-Acting 395-5180	- INTERDEPARTMENT RADIO ADVISORY COMM. Chair-W. Dean, Jr. 395-5623 Exec. Secy. C.R.Kirkevold 395-5610 FREQUENCY ASSIGNMENT SUBCOMMITTEE Chair-Lyman G. Hailey 395-5616 SPECTRUM PLANNING SUBCOMMITTEE Chair-Lt Col Leo Buss 395-4636 TECHNICAL SUBSOMMITTEE
		Chair-G.V.Stelzenmuller 395-5623
	Staff	
LEGAL COUNCIL		EXECUTIVE ASSISTANT
John O'Malley 395-5174		J.R.O'Connell 395-5174
ASSOCIATE DIRECTOR	ASSOCIATE DIRECTOR	ASSOCIATE DIRECTOR
INTERNATIONAL TELECOMMUNICATIONS	NATIONAL TELECOMMUNICATIONS	FREQUENCY MANAGEMENT
R. L. Clark-Acting 395-5196	W. E. Plummer 395-5180	W. Dean, Jr. 395-5623
-International Telecommunications	-National Telecommunications	-Spectrum Development
Col. W. T. Olsson-Actng395-5190 -Advanced Technology	David B. Hall 395-5186 -Domestic Telecommunications	D. M. Jansky 395-4636 -Frequency Engineering
Richard G. Gould 395-5190	Henry Jones-Acting 395-5186	G.V.Stelzenmuller 395-5623
	-Telecommunications Readiness	-Frequency Usage
	Charles E. Lathey 395-5170 -Standards	Lyman G. Hailey 395-5616
	Arthur Cooke 395-5186	C. R. Kirkevold 395-5610
	-Teleprocessing	
	C. H. Culpepper 395-5186	